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| ROUTING AND RECORD SHEET  |          |           |                           |  |
|---|----------|-----------|---------------------------|--|
| SUBJECT: (Optional)<br>NIC Memo on Post-CFE Europe  |          |           |                           |  |
| FROM: BG David A. Armstrong, USA<br>National Intelligence Officer for<br>General Purpose Forces |          |           | EXTENSION                 | NO.<br>NIC #00948-89   |
|   |          |           | DATE<br>12 September 1989 | 25X1   |
| TO: (Officer designation, room number, and building)  | DATE     |           | OFFICER'S INITIALS        | COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)  |
|   | RECEIVED | FORWARDED |                           |  |
| 1. C/NIC  | 9/12     | 9/12      | <i>[Signature]</i>        | 1 → 3, 4, 5<br>I called Negus<br>'cause [ ] was TDY. Made complaint<br>He said he'd been told the obligation was only to "show" NIC what DIA planned to issue.<br>I stressed the general need to play by IC rules to protect credibility of IC efforts. He agreed. |
| 2.  |          |           |                           | 25X1   |
| 3. NIO/GPF  |          |           |                           |  |
| 4. / EUR  |          |           |                           |  |
| 5. / USSR   |          |           |                           |  |
| 6.  |          |           |                           |  |
| 7.  |          |           |                           |  |
| 8.  |          |           |                           |  |
| 9.  |          |           |                           |  |
| 10.   |          |           |                           |  |
| 11.   |          |           |                           |  |
| 12.   |          |           |                           |  |
| 13.   |          |           |                           |  |
| 14.   |          |           |                           |  |
| 15.   |          |           |                           |  |

FORM 1-79

610 USE PREVIOUS EDITIONS

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The Director of Central Intelligence

Washington, D.C. 20505

National Intelligence Council

NIC #00948-89  
12 September 1989

MEMORANDUM FOR: Fritz W. Ermarth  
Chairman, National Intelligence Council

FROM: BG David A. Armstrong, USA  
National Intelligence Officer for  
General Purpose Forces

SUBJECT: NIC Memo on Post-CFE Europe

1. In June MG Budge, Bob Blackwell and Marten van Heuven set up a three day series of meetings to examine political, economic and military implications of a Post-CFE Europe. Papers were requested from DIA, INR and SOVA with the understanding that after coordination these three papers would form the basis for a NIC Executive Brief (Budge letter at enclosure 1). To date only a paper summarizing the discussion has been coordinated and published. At the meetings it was decided to publish the three papers in sequence, after they were re-drafted to respond to community concerns. Meanwhile, [ ] unilaterally published the DIA paper without community coordination (enclosure 2).

25X1

2. Whatever its origins [ ] "rush to print" causes problems.

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A. The letter commissioning the paper plus discussions during the conference made it clear that all papers were commissioned by the NIC and would be included in a NIC Executive Brief. [ ] violate the terms MG Budge established.

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B. The three part NIC Brief is robbed of its military section, reducing its value as an IC product.

C. The DIA action sets a bad precedent in terms of "rushing to print" and violates the "collegiality" of the NIC process.

D. Other NIO's - USSR and Europe - have the papers they commissioned made vulnerable to unilateral publication prior to coordination.

E. The standing of the NIC and the NIO/GPF is reduced by such action.

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SUBJECT: NIC Memo on Post-CFE Europe

3. Recommend you [ ] remind him of the terms of MG Budge's letter and of the need for the various members of the IC to cooperate. Despite his protestations that he "needed to publish" [ ] could have given out a draft. The net result of his action is to diminish the trust that all members of the IC need to do their job.

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David A. Armstrong

Enclosures

1. MG Budge's letter
2. BG Partlow's paper

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